



University Budgeting

University Perspective

August 2016



University Budget Committees

Budget Working Group

Discusses higher education environment and major budget assumptions

Reviews University goals and strategic needs

Prepares budget proposal

Finance Committee

Evaluates alignment of financial resources with University priorities

Reviews and approved proposed budget

Recommends budget to the full Board of Trustees

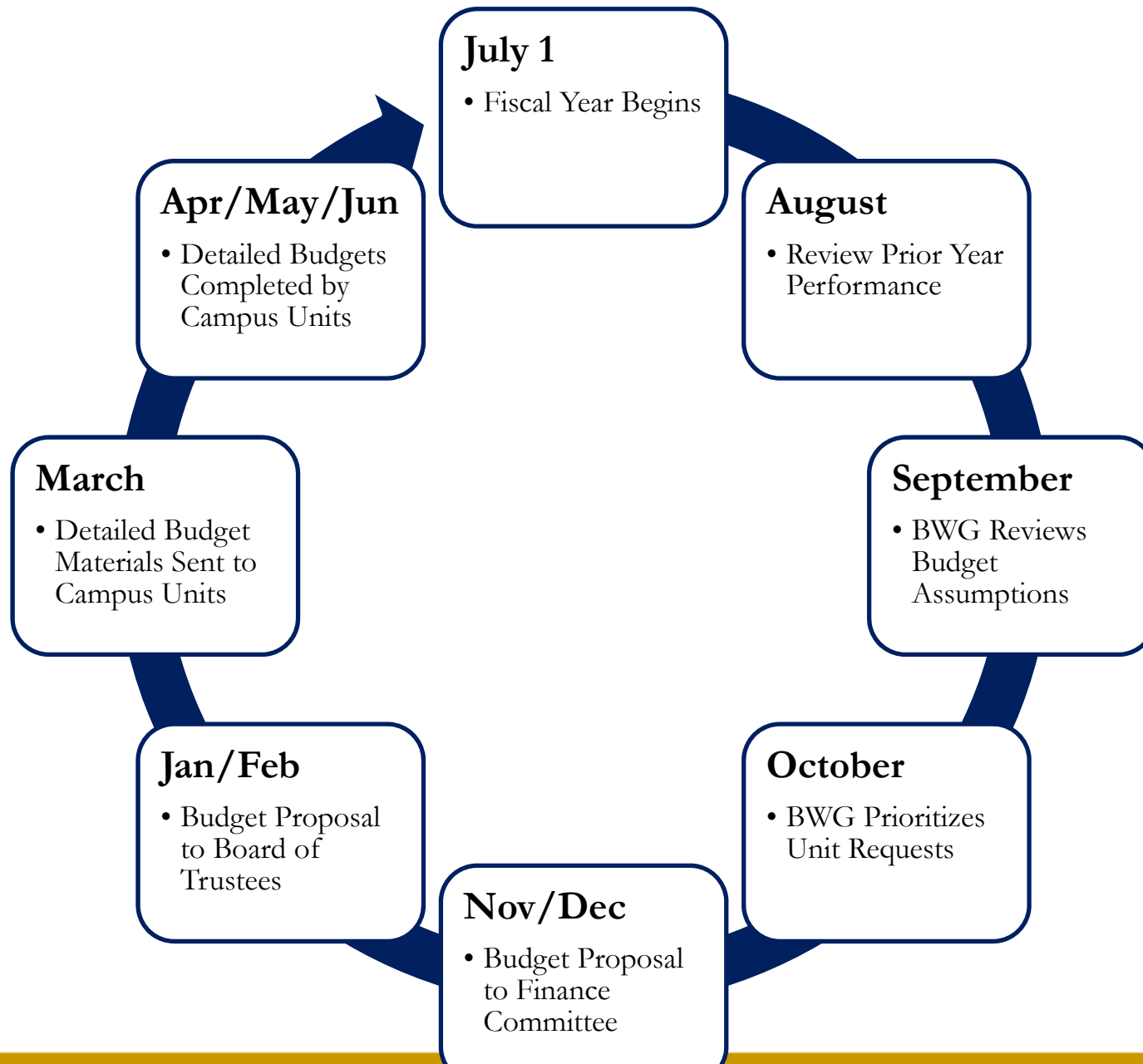
Board of Trustees

Ensures budget alignment with University goals and priorities

Approves final University budget



University Budget Timeline





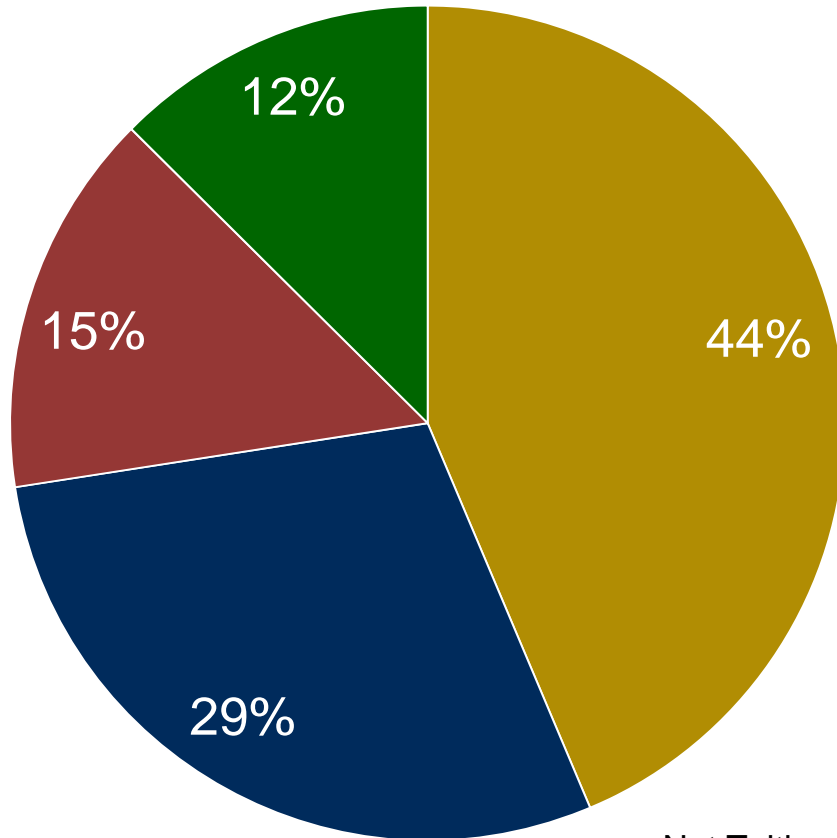
University Strengths

- **Brand and Catholic Mission**
- **Student Quality**
- **\$10B Endowment**
- **Aaa Bond Rating**
- **Infrastructure Funding Plan**
- **Construction Funding Policy**
- **IT Funding Plan**

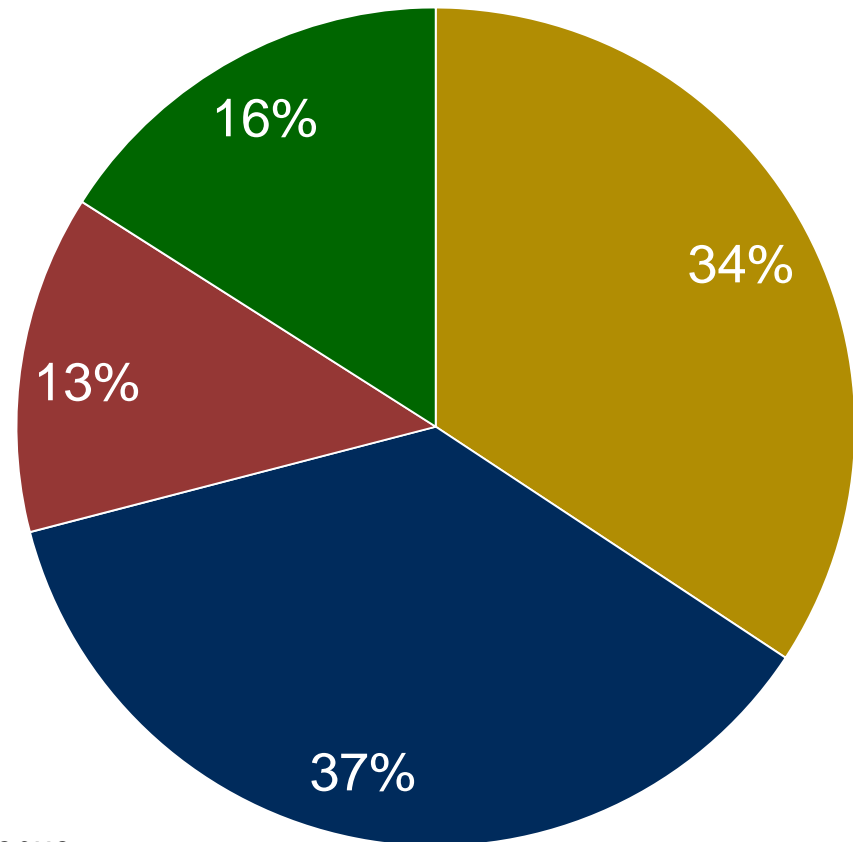


Revenue Budget Composition

FY05



FY15

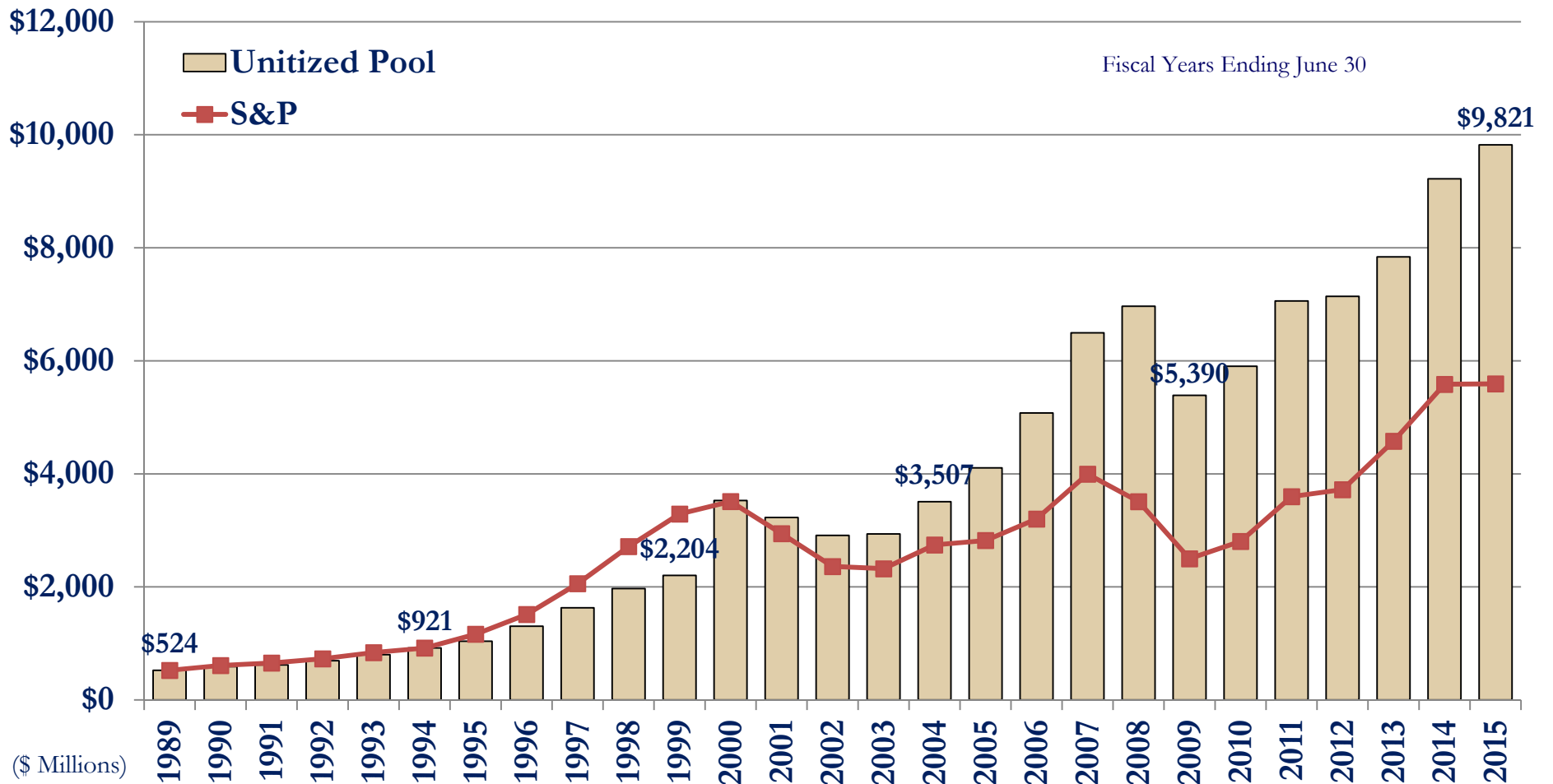


- Net Tuition Revenue
- Endowment Pool Spending
- Grants and Contracts
- Auxiliary Net, Unrestricted Gifts, and Other



Notre Dame Endowment

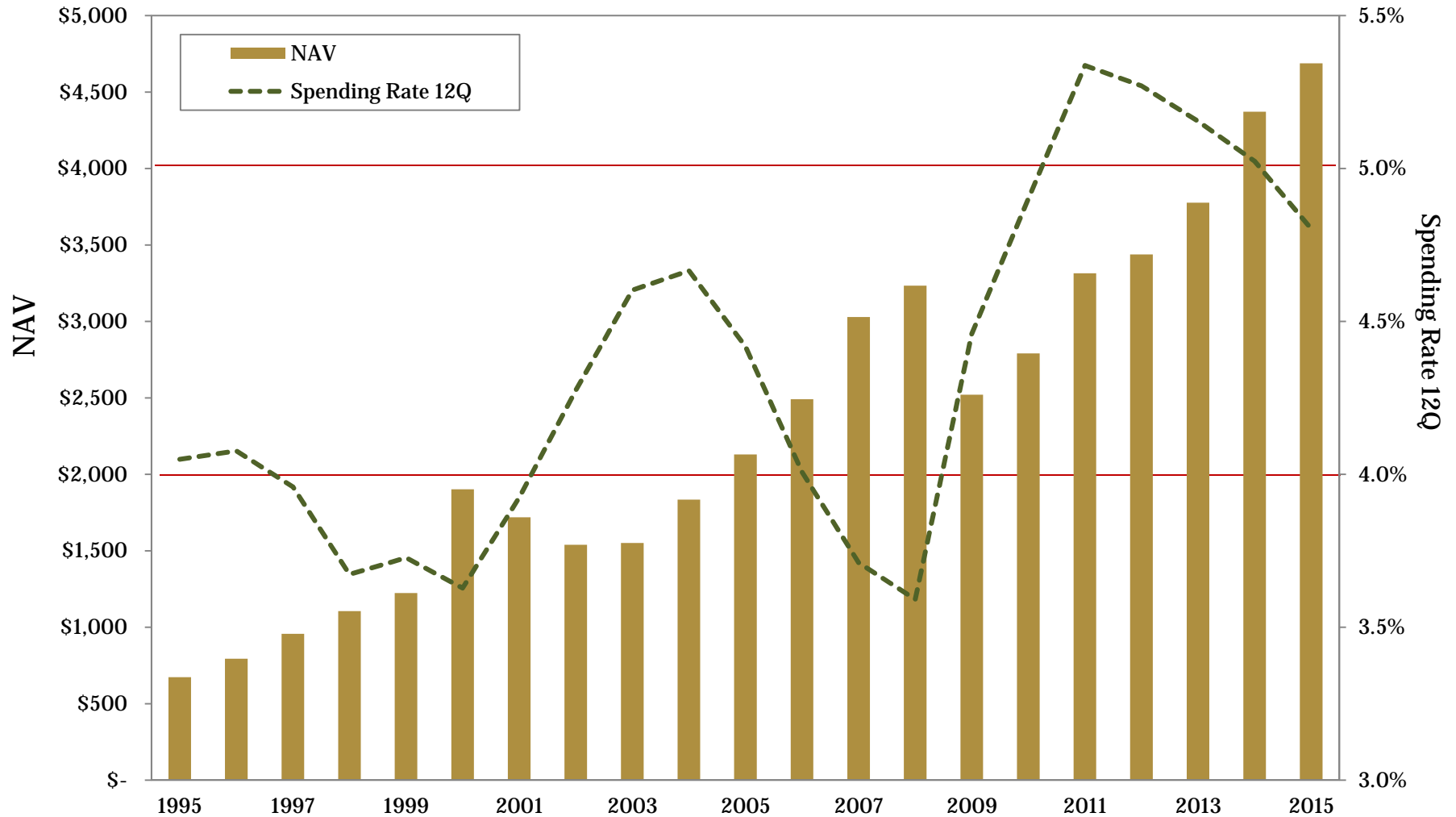
Unitized Endowment Pool Growth





Notre Dame Endowment

Historical Spending Rate and Net Asset Value



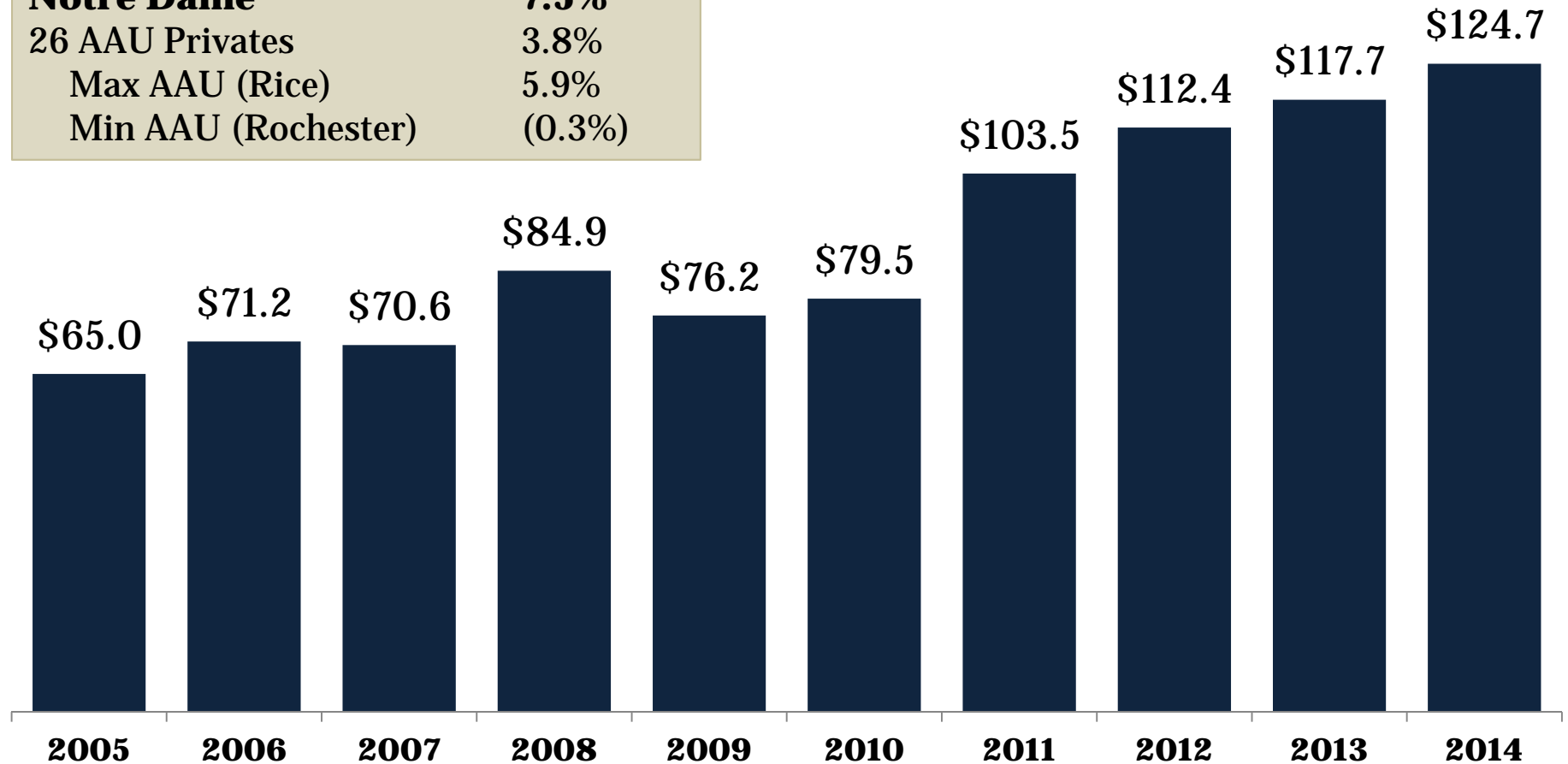


Research Growth

Research Expenditures (Externally Funded)

CAGR (05-14)

Notre Dame	7.5%
26 AAU Privates	3.8%
Max AAU (Rice)	5.9%
Min AAU (Rochester)	(0.3%)



Source: <https://ncesdata.nsf.gov/webcaspar/>



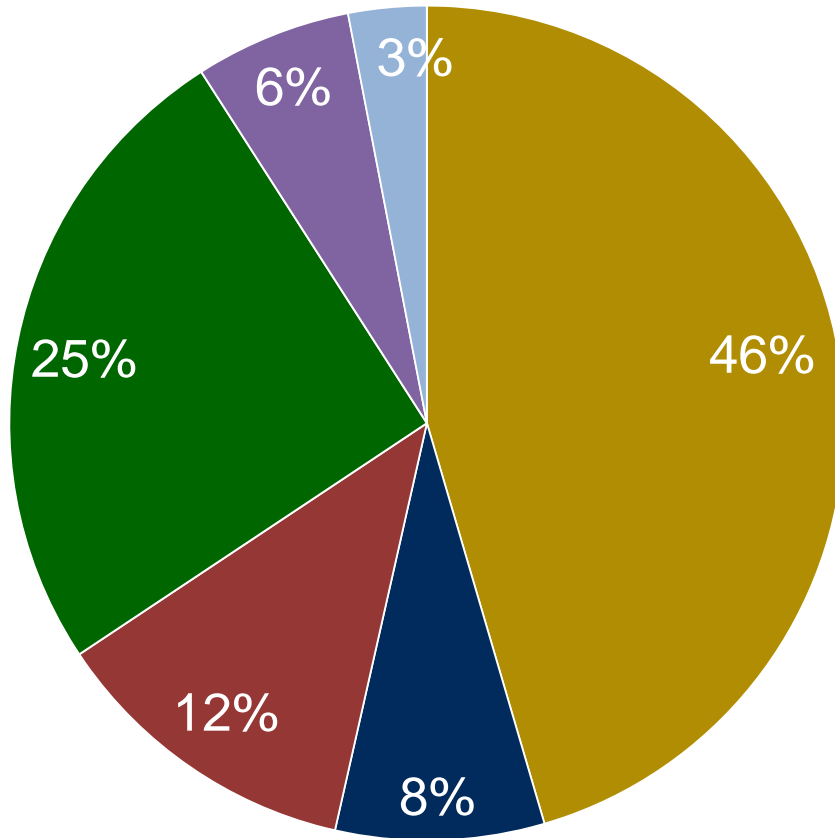
Auxiliary Considerations

- Importance of external revenues
 - e.g. Campus Crossroads, St. Michael's Laundry, Bookstore, Catering, etc.
- Transfer pricing
- Faculty, staff and student pricing
- Athletics



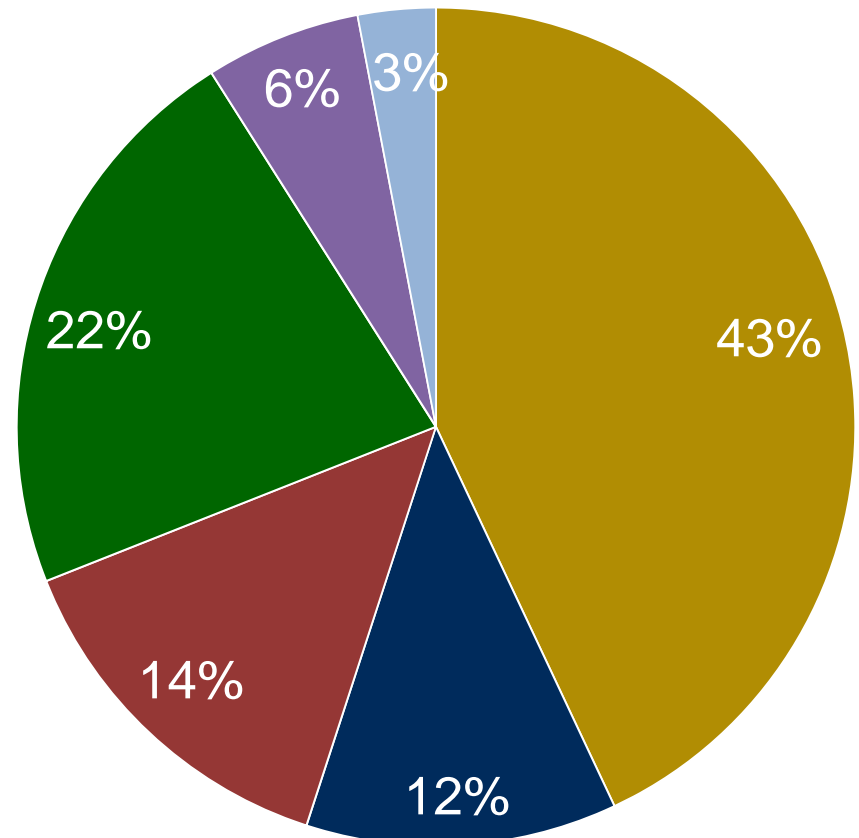
Expense Budget Composition

FY05



- Instruction
- Research
- Student Service

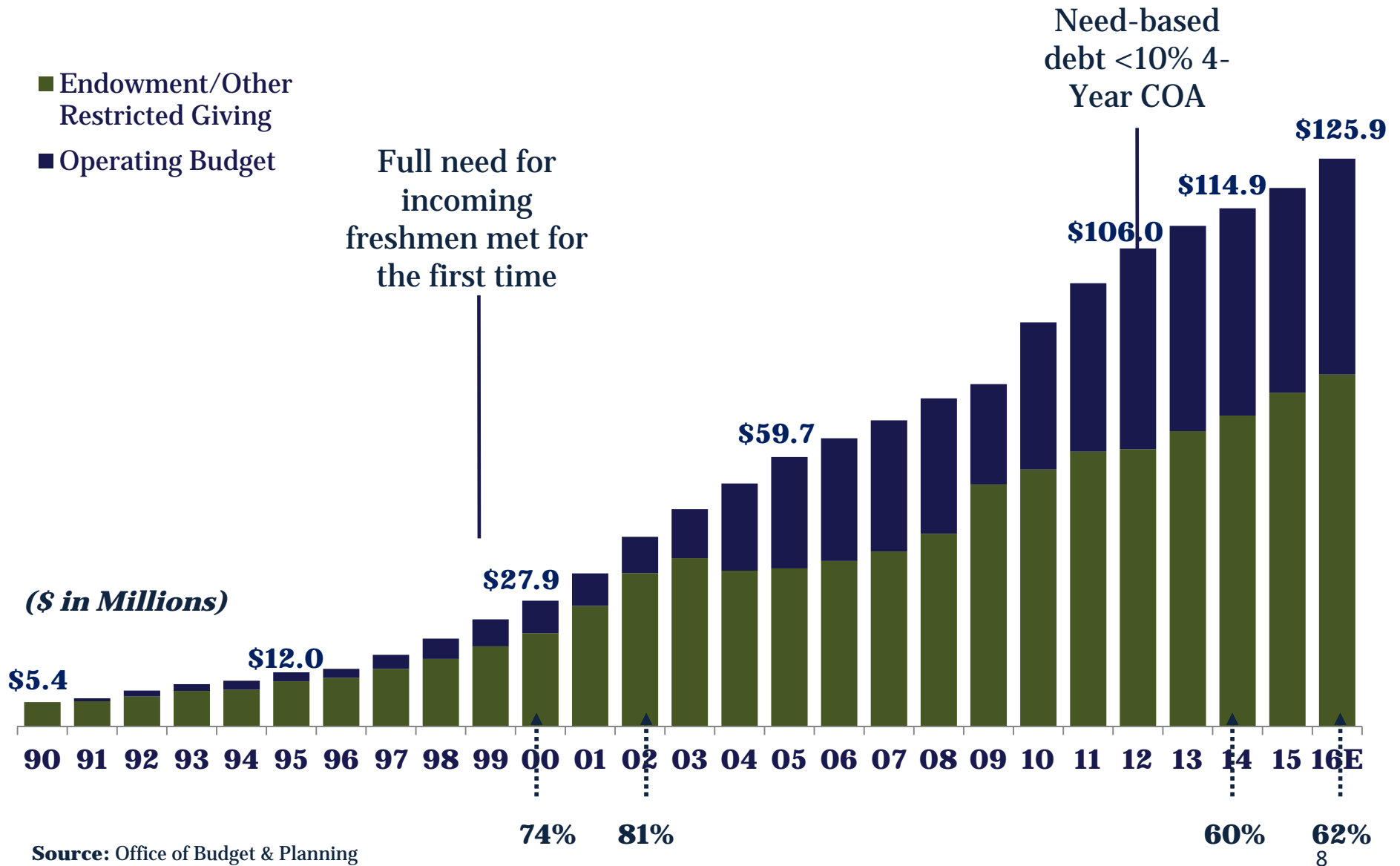
FY15



- Academic Support
- Institutional Support
- Public Service

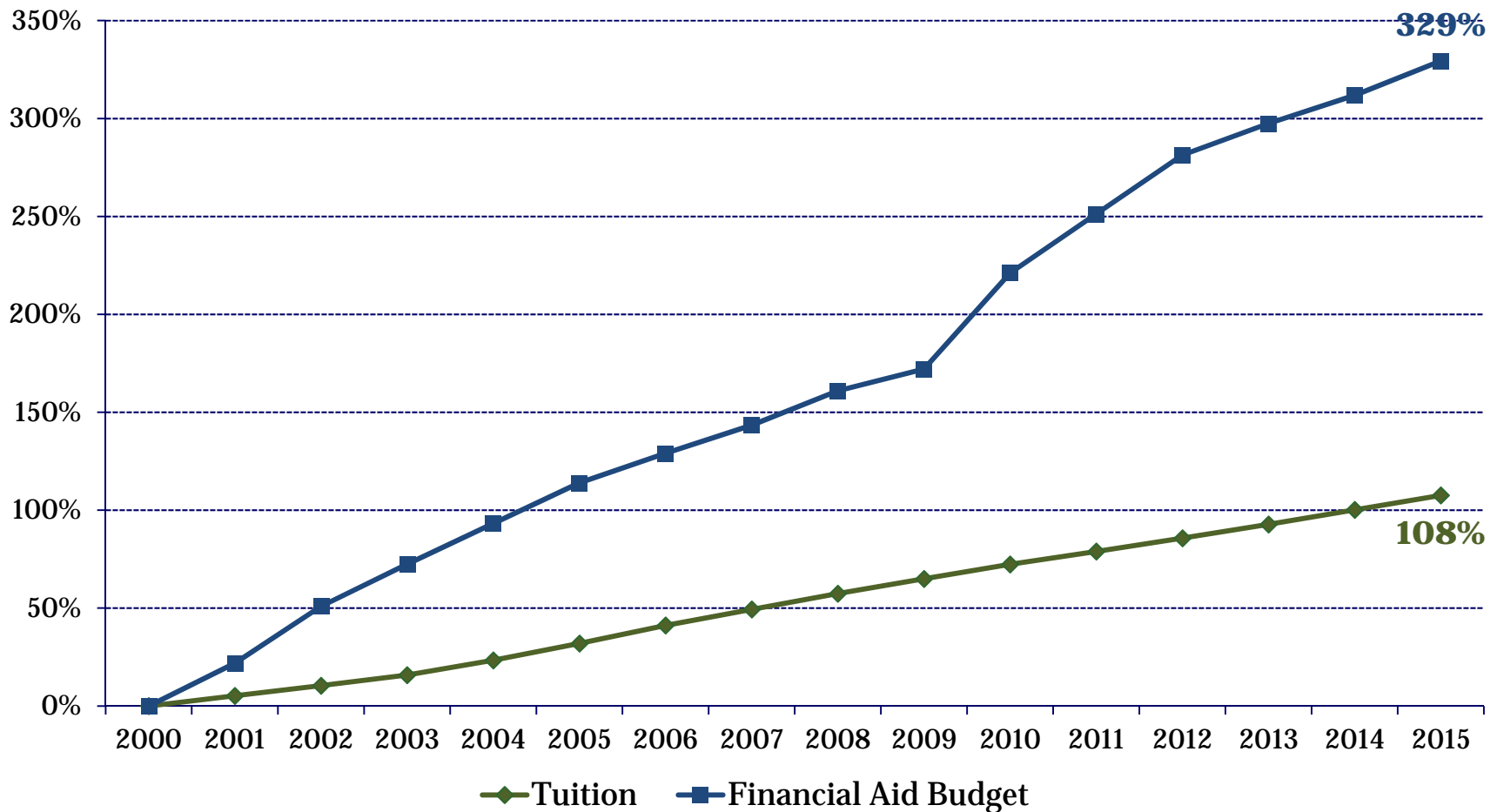


Need-Based Financial Aid





Student Aid and Tuition Growth



Note: Undergraduate need-based financial aid (excludes merit aid)

Source: Office of Budget & Planning